

Vertical Foreclosure: A Dynamic Perspective

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Overview

- ▶ Great, timely paper: theories of harm regarding GAFAM are becoming more conglomerate and complex in nature, and include dynamic foreclosure stories.
- ▶ This paper builds upon a seminal paper on endogenous mergers: the Ordober, Saloner, Salop (1990) paper.
- ▶ The main contribution is: OSS is extended with a second period. This allows for dynamic foreclosure theories.
- ▶ A motivating recent merger case is the attempted acquisition by Illumina of the company GRAIL.

- ▶ **Upstream market:** Two producers of a homogeneous input (firms 1 and 2) have zero cost and compete in prices.
- ▶ **Downstream market:** Two downstream firms (firms A and B) compete with differentiated products.
- ▶ **Timing:** First, firms A and 1 can merge. Second, they commit to an input price. Third, firms B and 2 can decide whether to counter-merge. Third, B sets its input price. Fourth, downstream firms compete on price.

Main results & intuition (1/2)

- ▶ With intertemporal linkages, there is **fiercer** competition in period 1 (to gain an advantage in period 2).
- ▶ Therefore, if A-1 merge, **supplier 2 offers lower prices** to firm B than without intertemporal linkages (because supplier 2 wants its customer to have high sales in period 2).
- ▶ In other words, the extent of raising rival's costs is **less severe** with intertemporal linkages.
- ▶ (Nonetheless, A-1 still gains a larger market share through the merger.)

Main results & intuition (2/2)

- ▶ The **possibility of a counter-merger** leads firm **A-1 to offer a (relatively) low** input price to firm B.
- ▶ The same is true with intertemporal linkages.
- ▶ The more important the intertemporal linkage, the fiercer the competition in period 1, and the lower RRC. In the limit, firm A-1 and firm 2 offer the input at cost to downstream firm B.

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2. More could be said about the Illumina / GRAIL case and the relevant industry. For example, how well does the model fit that case?
 - ▶ What is structure of the industry in that attempted merger case?
 - ▶ How are prices formed in that industry? Do suppliers set prices, is there bargaining, or some other way?
 - ▶ What industry specificities does the model not capture?

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3. What about other cases of possible interest, e.g. cases that involve GAFAM?
4. Is the linear functional form of demand necessary? (OSS is significantly more general.)